

**2006 OSHPD Hospital Annual Financial Data Profile**  
(excludes Kaiser, State, Shriners, LTC Emphasis, and PHFs)

<b>Data by Type of Care</b>	<b>Total</b>	<b>General Acute</b>	<b>Psychiatric</b>	<b>Rehabilitation</b>	<b>Long-term Care</b>	<b>Chem Dep &amp; Other</b>
Licensed Beds	78,348	60,422	5,907	2,381	8,550	1,088
Licensed Bed Occ. Rate	61.14%	58.83%	69.18%	57.54%	71.60%	71.14%
Available Beds	73,067					
Available Bed Occ. Rate	65.57%					
Patient Days (excl. nursery)	17,484,262	12,973,231	1,492,926	500,641	2,234,565	282,899
Discharges (excl. nursery)	3,084,597	2,794,432	175,406	36,435	61,679	16,645
Average Length of Stay (est.)	5.67	4.64	8.51	13.74	36.23	17.00

<b>Income Statement *</b>		<b>Per Adjusted Day *</b>
Gross Patient Revenue	\$ 195,693,267,091	\$ 7,876.39
- Deductions from Revenue	145,383,521,188	5,851.49
+ Capitation Premium Rev.	2,307,625,160	92.88
Net Patient Revenue	\$ 52,617,371,063	\$ 2,117.78
+ Other Operating Revenue	1,683,760,077	67.77
Total Operating Revenue	\$ 54,301,131,140	\$ 2,185.55
- Operating Expenses	53,971,679,871	2,172.29
Net from Operations	\$ 329,451,269	\$ 13.26
+ Non-Operating Revenue	3,355,508,995	135.05
- Non-Operating Expense	640,916,860	25.80
- Income Taxes	22,849,357	0.92
- Extraordinary Items	6,498,110	0.26
Net Income	\$ 3,014,695,937	\$ 121.34

**Financial Ratios \***

Current Ratio	1.67
Days in Accounts Receivable	62.40
Long-Term Debt to Net PPE	68.97%
Long-Term Debt to Equity	60.20%
Equity to Total Assets	48.33%
Net Return on Total Assets	5.15%
Patient Revenue Margin	(2.57%)
Operating Margin	0.61%
Total Margin	5.55%
Net Income Margin	5.23%
Cost-to-Charge Ratio	26.72%
Net PPE Per Licensed Bed	\$ 315,308

**Uncompensated Care Costs**

Charity-Other	\$ 746,218,936
Charity-Other + Bad Debt	1,671,500,329
Charity-Other + Bad Debt + CIP Cont. Adj.	2,705,904,102

<b>Deductions from Revenue</b>		<b>Capitation Premium Revenue</b>	
Medicare Cont Adj-Trad	\$ 49,420,540,479	Medicare	\$ 1,047,218,199
Medicare Cont Adj-Mng Care	10,126,562,977	Medi-Cal	414,195,555
Medi-Cal Cont Adj-Trad	23,876,575,391	Co. Indigent Programs	19,785,025
Medi-Cal Cont Adj-Mng Care	8,187,528,650	Other Managed Care	826,426,381
DSH (SB 855) Funds Rec'd	(1,627,951,626)	Total Capitation Rev.	\$ 2,307,625,160
DSH Funds Transferred	215,371,163		
Co Indigent Cont Adj	3,871,369,423		
Other 3rd Cont Adj-Trad.	7,263,141,815		
Other 3rd Cont Adj-Mng Care	34,641,100,954		
Provision for Bad Debts	3,462,966,960		
Charity-Hill-Burton	2,491,299		
Charity-Other	2,792,806,105		
Gifts & Subs. Indigent Care	(10,610,513)		
All Other Deductions	3,161,628,111		
Total Deductions from Rev.	\$ 145,383,521,188		

**Uncompensated Care Costs % of Operating Expenses**

Charity % of Operating Expenses	1.43%
Charity + Bad Debt % Operating Expenses	3.20%
Charity+Bad Debt+CIP Cont Adj % of Op. Exp.	5.18%

**Other Utilization Statistics**

ER Visits	9,708,938
Clinic Visits	13,505,080
Home Health Visits	1,755,532
Referred O/P Visits	15,706,851
I/P Surgeries	871,833
O/P Surgeries	1,148,130
Purchased I/P Days	184,469
Nursery Days	815,955
Nursery Discharges	374,299
Natural Births	336,681
Cesarean Sections	146,178

**Profile Characteristics**

No. of Hospitals	382
Hospital Name	(All)
County	(All)
HSA	(All)
HFPA	(All)
Type of Control	(All)
Type of Care	(All)
Health Systems	(All)
Teach & Rural Hosp	(All)
DSH Hospital?	(All)
Licensed Bed Size	(All)
LTC Day %	(All)

**2006 OSHPD Hospital Annual Financial Data Profile**  
(excludes Kaiser, State, Shriners, LTC Emphasis, and PHFs)
**Financial and Utilization**

<b>Data by Payer Category</b>	<b>Total</b>	<b>Medicare</b>		<b>Medi-Cal</b>	
		<b>Traditional</b>	<b>Managed Care</b>	<b>Traditional</b>	<b>Managed Care</b>
Patient Days (excl. nursery)	17,484,262	5,880,989	959,544	4,202,425	906,738
Discharges (excl. nursery)	3,084,597	921,874	204,936	575,960	194,552
Average Length of Stay (est.)	5.67	6.38	4.68	7.30	4.66
Outpatient Visits	41,707,214	9,772,640	1,421,435	6,321,105	3,078,049
Gross Inpatient Revenue	\$ 140,756,339,062	\$ 49,550,958,384	\$ 9,494,762,691	\$ 25,215,066,082	\$ 6,618,284,934
Gross Outpatient Revenue	54,936,928,029	13,882,925,186	2,652,920,000	5,710,116,659	3,405,756,969
Gross Patient Revenue	\$ 195,693,267,091	\$ 63,433,883,570	\$ 12,147,682,691	\$ 30,925,182,741	\$ 10,024,041,903
- Deductions from Rev	145,385,236,684	49,944,989,844	10,194,640,400	23,340,803,073	8,256,847,601
+ Capitation Premium Rev	2,307,625,160		1,047,218,199		414,195,555
Net Patient Revenue	\$ 52,615,655,567	\$ 13,488,893,726	\$ 3,000,260,490	\$ 7,584,379,668	\$ 2,181,389,857
Percent of Gross Revenue	26.89%	21.26%	24.70%	24.52%	21.76%
Expenses (est.)	\$ 52,287,919,794	\$ 16,037,159,880	\$ 2,914,660,655	\$ 9,130,096,208	\$ 2,705,636,492
Payment Shortfall	\$ 327,735,773	(\$2,548,266,154)	\$ 85,599,835	(\$1,545,716,540)	(\$524,246,634)
Adjusted Patient Days	24,845,567	7,563,746	1,235,584	5,280,331	1,500,844
Gross I/P Rev Per Day	\$ 8,050	\$ 8,426	\$ 9,895	\$ 6,000	\$ 7,299
Gross I/P Rev Per Discharge	45,632	53,750	46,330	43,779	34,018
Gross O/P Rev Per Visit	1,317	1,421	1,866	903	1,106
Net I/P Rev Per Day	\$ 2,165	\$ 1,792	\$ 2,444	\$ 1,472	\$ 1,588
Net I/P Rev Per Discharge	12,269	11,430	11,443	10,737	7,403
Net O/P Rev Per Visit	354	302	461	222	241

**Financial and Utilization**

<b>Data by Payer Category</b>	<b>County</b>	<b>Other Third Parties</b>		<b>Other Payers</b>	
	<b>Indigent Programs</b>	<b>Traditional</b>	<b>Managed Care</b>	<b>Other Indigent</b>	<b>All Other Payers</b>
Patient Days (excl. nursery)	527,891	871,524	3,317,723	276,168	541,260
Discharges (excl. nursery)	85,767	183,641	768,723	42,835	106,309
Average Length of Stay	6.15	4.75	4.32	6.45	5.09
Outpatient Visits	2,082,279	4,238,886	11,173,933	553,978	3,064,909
Gross Inpatient Revenue	\$ 3,010,592,868	\$ 7,794,607,351	\$ 34,129,306,193	\$ 1,662,705,901	\$ 3,280,054,658
Gross Outpatient Revenue	1,603,878,460	4,926,744,442	19,035,624,156	612,134,096	3,106,828,061
Gross Patient Revenue	\$ 4,614,471,328	\$ 12,721,351,793	\$ 53,164,930,349	\$ 2,274,839,997	\$ 6,386,882,719
- Deductions from Rev	3,888,416,696	7,698,581,672	35,406,720,530	2,039,658,369	4,614,578,499
+ Capitation Premium Rev	19,785,025		826,426,381		
Net Patient Revenue	\$ 745,839,657	\$ 5,022,770,121	\$ 18,584,636,200	\$ 235,181,628	\$ 1,772,304,220
Percent of Gross Revenue	16.16%	39.48%	34.96%	10.34%	27.75%
Expenses (est.)	\$ 1,766,253,516	\$ 3,646,353,414	\$ 13,683,142,608	\$ 644,521,622	\$ 1,760,095,400
Payment Shortfall	(\$1,020,413,859)	\$ 1,376,416,707	\$ 4,901,493,592	(\$409,339,994)	\$ 12,208,820
Adjusted Patient Days	808,567	1,433,185	5,160,474	349,595	1,090,267
Gross I/P Rev Per Day	\$ 5,703	\$ 8,944	\$ 10,287	\$ 6,021	\$ 6,060
Gross I/P Rev Per Discharge	35,102	42,445	44,397	38,817	30,854
Gross O/P Rev Per Visit	770	1,162	1,704	1,105	1,014
Net I/P Rev Per Day	\$ 922	\$ 3,531	\$ 3,596	\$ 622	\$ 1,682
Net I/P Rev Per Discharge	5,674	16,758	15,520	4,013	8,562
Net O/P Rev Per Visit	124	459	596	114	281

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**BALANCE SHEET - UNRESTRICTED FUND**

<b>Assets</b>		<b>% of Total</b>	<b>Liabilities and Equity</b>		<b>% of Total</b>
Current Assets	\$ 20,810,650,800	35.54%	Current Liabilities	\$ 12,442,290,654	21.25%
Limited Use Assets	7,880,620,814	13.46%	Deferred Credits	774,314,920	1.32%
Net PPE	18,907,876,670	32.29%	Net Long-Term Debt	17,039,078,007	29.10%
Construction-in-Progress	5,795,893,421	9.90%	Total Liabilities	\$ 30,255,683,581	51.67%
Investments & Other Assets	4,387,333,019	7.49%			
Intangible Assets	776,537,638	1.33%	Equity	28,303,228,781	48.33%
Total Assets	<u>\$ 58,558,912,362</u>	<u>100.00%</u>	Total Liabilities & Equity	<u>\$ 58,558,912,362</u>	<u>100.00%</u>
Cash	\$ 3,083,366,498	5.27%	Mortgage Notes	\$ 298,805,054	0.51%
Total PPE	41,723,712,628	71.25%	Bonds Payable	\$ 13,387,426,343	22.86%
Intercompany Receivables	5,096,529,543	8.70%	Intercompany Payables	\$ 5,032,572,401	8.59%

**Direct Expense by****Natural Classification**

		<b>Per Adjusted Day</b>	<b>% of Total Exp</b>
Salaries & Wages	\$ 20,022,173,013	\$ 805.86	37.10%
Employee Benefits	7,974,758,328	320.97	14.78%
Physician Pro. Fees	1,582,446,559	63.69	2.93%
Other Pro. Fees	2,449,170,275	98.58	4.54%
Supplies	8,624,192,427	347.11	15.98%
Purchased Services	7,012,468,367	282.24	12.99%
Depreciation	2,135,579,399	85.95	3.96%
Leases & Rentals	820,197,997	33.01	1.52%
Insurance	494,164,281	19.89	0.92%
Interest	820,328,088	33.02	1.52%
All Other Expenses	2,036,201,137	81.95	3.77%
Total Operating Expenses	<u>\$ 53,971,679,871</u>	<u>\$ 2,172.29</u>	<u>100.00%</u>

**Direct Expense by****Cost Center Group**

		<b>% of Total Exp</b>
Daily Hospital Svcs.	\$ 10,966,241,658	20.32%
Ambulatory Services	4,338,340,362	8.04%
Ancillary Services	17,743,592,830	32.88%
Purch. I/P & O/P Svcs.	411,646,875	0.76%
Research	\$ 277,856,859	0.51%
Education	720,948,523	1.34%
General Services	7,704,843,047	14.28%
Fiscal Services	2,115,137,225	3.92%
Administrative Svcs.	6,860,835,964	12.71%
Unassigned Costs	2,832,236,528	5.25%
Total Operating Exp.	<u>\$ 53,971,679,871</u>	<u>100.00%</u>

**Labor Productivity by****Employee Classification**

	<b>Productive Hours</b>	<b>Hours Per Adjusted Day</b>	<b>% of Total Hours</b>	<b>Productive FTEs</b>	<b>FTEs Per Adj. Occupied Bed</b>
Management & Supervision	55,039,420	2.22	8.06%	26,461.26	0.39
Technical & Specialist	161,771,498	6.51	23.68%	77,774.76	1.15
Registered Nurses	186,189,009	7.49	27.25%	89,513.95	1.32
Licensed Voc. Nurses	17,874,563	0.72	2.62%	8,593.54	0.13
Aides & Orderlies	53,305,477	2.15	7.80%	25,627.63	0.38
Clerical & Other Admin.	120,658,497	4.86	17.66%	58,008.89	0.86
Environ. & Food Services	46,010,015	1.85	6.73%	22,120.20	0.33
All Other Employees	42,323,433	1.70	6.20%	20,347.80	0.30
Total Productive Hours	<u>683,171,912</u>	<u>27.50</u>	<u>100.00%</u>	<u>328,448.03</u>	<u>4.85</u>
Total Paid Hours	771,435,674	31.05		370,882.54	5.48